

# Survey of Approaches to Achieve the County's Affordable Housing Goals in Planning Processes

Department of Community Planning, Housing and Development

June 7, 2011

#### Overview



- Summarize County's Affordable Housing Goals
   & Targets
- Review recent planning processes
  - Why processes were initiated?
  - Who was involved?

- What housing tools were identified?
- Outcomes?



# Affordable Housing Goals & Targets

- Balance support for the elderly (20%), persons with disabilities (15%) & families with children (65%)
- 2. Prevent and end homelessness
- 3. Ensure that housing is safe and decent
- 4. Ensure that the provision of affordable housing is consistent with the County's sustainability and environmental policies

# ARLINGTON

# Affordable Housing Goals & Targets

- Permit no net loss of committed affordable housing and make every reasonable effort to maintain supply of market rate affordable units
  - Increase supply by assisting an average of 400 net new units / year
- 6. Reduce the # of households in serious housing need (<40% of median income spending >40% of income on housing)
- 7. Increase the # of units with 2 or more bedrooms (family sized units)

# Affordable Housing Goals & Targets

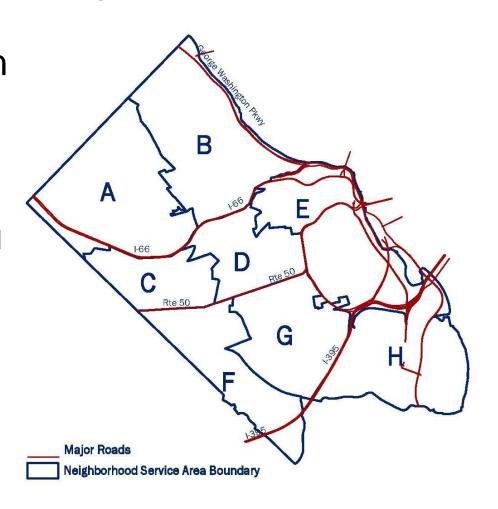


# 8. Distribute committed affordable units within the County, neighborhoods, and projects\*

- 25% in Area A, B and C
- 60% in Area D, E, and H
- 15% in Area F and G

\* Not to be construed as caps or quotas

#### **Neighborhood Service Area Map**





# Affordable Housing Goals & Targets

- Increase the rate of homeownership throughout the County
- 10. Eliminate housing discrimination
- 11. Provide housing services effectively and efficiently



## Recent Planning Processes

- Virginia Square Sector Plan(2002)
- Clarendon Sector Plan (2004)
- Fort Myer Heights North Plan (2008)
- Crystal City Sector Plan (2010)
- East Falls Church Area Plan (2011)
- Columbia Pike Land Use & Housing Study (Currently Underway)

# ARLINGTON VIRGINIA

## Background

#### Sector Plans and Area Plans

- Developed to provide guidance for future public & private redevelopment
  - Recommendations from Area/Sector Plans inform changes to the General Land Use Plan and Master Transportation Plan
  - Sector/Area Plans incorporate previously adopted Policy Guidance from the County Board (Sustainability, Affordable Housing, Transportation, etc.)
    - Sector Plans
      - Metro station areas (i.e. Clarendon, Va. Square)
      - Comprehensive
    - Area Plans
      - Fort Myer Heights North, East Falls Church
      - Limited in scope
- Recommendations may further refine policies and goals, with specific implementation tools

#### ARLINGTON VIRGINIA

## Organization

- Sector/Area Plans are developed by staff and citizen representatives
  - Task Force, Working Group, Neighborhood Group
  - Can be appointed by the County Board or the County Manager
  - Can be led by members of an appointed Advisory Board (i.e. Planning or Housing Commission)
  - Typically, neighboring civic associations are included
- Citizen representatives are relied upon to enhance communication with constituency groups
- Community forums, public hearings, County website, other media

# ARLINGTON VIRGINIA

# Overall Planning Discussion

#### Range of planning topic areas:

- Land Use [commercial (retail), residential, hotel]
- Density
- Height and massing
- Urban Design
- Transportation
- Open Space
- Public Art
- Affordable Housing
- Sustainability
- Other

#### ARLINGTON VIRGINIA

## Housing Discussion

#### Iterative process:

- The amount of affordable housing is somewhat dependent on land use, height, density and other planning topic area discussions
- Economic and construction factors are analyzed / tested
- New tools /approaches may be developed
  - Bonus density
  - Transfer of development rights
- Further review by Housing & Planning Commissions / County Board

# Virginia Square

#### Impetus / Issues:

- Concerns about loss of parking at VA Square Metro site
- Building heights
- Need for cultural facilities

#### Group: Virginia Square Plan Review Committee

- Ballston / VA Square Civic Association (CA)
- Ashton Heights CA
- Lyon Village CA
- Tower Villas Condo Association & others
- Local churches St. Charles & St George's
- GMU
- Arlington Arts Center
- American Legion
- Planning Commission
- Transportation Commission

#### Clarendon



#### Impetus / Issues:

- Achieving proper use mix
- Urban design
- Transportation analysis

#### Group: Task Force

- Clarendon / Courthouse CA
- Lyon Park CA
- Lyon Village CA
- Ballston / VA Square CA
- Clarendon Alliance
- Advisory Boards & Commissions (6)
- Business representatives
- Developer representatives

#### East Falls Church



#### Impetus / Issues:

- Potential for additional development pressure due to opening of Silver Line to Tysons / Dulles Airport
- Concerns about commuter traffic and lack of pedestrian and bicycle safety

#### Group: Task Force

- Advisory Boards & Commissions (6)
- East Falls Church CA
- Williamsburg CA
- Madison Manor CA
- VDOT
- WMATA
- · City of Falls Church

#### Columbia Pike



#### Impetus / Issues:

- Potential loss of market rate affordable units
- Historic preservation
- Open space
- Transportation

# Group: Plenary Group (28 members) Working Group (6 members)

- 13 civic associations
- Columbia Pike Revitalization Organization (CPRO)
- 5 Advisory Board & Commissions
- BRAVO
- Alliance for Housing Solutions
- Major property owners
- Major developers



### Land Use and Zoning Tools

- Special Affordable Housing Protection District (SAHPD)
- Bonus Density and Height
- Transfer of Development Rights (TDR)
- Affordable Housing requirements in the Zoning Ordinance (Section 36.H.6 of the Zoning Ordinance)

#### ARLINGTON VIRGINIA

## "Affordable Housing Ordinance"

- The Zoning Ordinance allows developers to choose whether to provide a cash contribution or to provide onsite or off-site units
  - Using a percent of the increased gross floor area (GFA) above
     1.0 Floor Area Ratio (FAR) for the density up to the General
     Land Use Plan maximum for the site
- The County may approve projects exceeding the General Land Use Plan maximum
  - In exchange for additional housing contribution
  - County has additional leverage to get units on-site



### Affordable Housing Financing Tools

- Affordable Housing Investment Fund (AHIF) County's main source to finance affordable housing preservation and development
- Real Estate Tax Exemption partial tax exemption available for developers who do substantial rehabilitation on multi-family rental projects
- **Bond Financing** (state of Virginia and Arlington County/Industrial Development Authority [IDA]).
- Federal Low Income Housing Tax Credits (LIHTC)
- Federal Historic Preservation Tax Credits



East Falls

Columbia Pike

Church

# Affordable Housing Tools

ARLINGTON VIRGINIA		
Planning Area	Land Use Tool(s)	Units Created / Preserved - Goal
Virginia Square	<ul><li>Affordable Housing Ordinance</li><li>Bonus Density</li></ul>	5% of 1,500 total projected units (Plan adopted pre- Aff. Housing Ordinance)
Clarendon	<ul><li>Affordable Housing Ordinance</li><li>Transfer of Development Rights</li><li>Bonus Density</li></ul>	No specific goal, however overall mix of unit types, prices etc. encouraged
Fort Myer Heights North	<ul> <li>Affordable Housing Ordinance</li> <li>Additional height and density up to 3.24 FAR</li> <li>Transfer of Development Rights</li> </ul>	Conservation Area – preserve historic garden apartments Revitalization Area – Achieve 20% of development over the GLUP as

To be determined

affordable units Affordable Housing Ordinance 550-1,200 units Crystal City Additional negotiated affordable

housing units for development above the GLUP Affordable Housing Ordinance Partner w/ non profit partners Encourage conversion of existing units nearby

100-250 units

To be determined

# ARLINGTON

# Summary

- Sector / Area Plans set the vision for various areas of the County
- Staff works with citizen groups to develop Sector / Area Plans
- Affordable housing is addressed, but may not be the main focus of the planning effort
- The County implements Affordable Housing Policy through Sector / Area Plans and the Zoning Ordinance
- Local, State and Federal funding also utilized to create / preserve affordable units