

**Arlington County Civic Federation**  
**Arlington, Virginia**  
**92<sup>nd</sup> Year**  
**Civic Voice of Arlington**

**CERTIFICATE OF APPRECIATION**

**WAYNE KUBICKI**

**March, 28, 2008**

It is a truism. Numbers make sense. And they tell stories. Just ask this Chicago-born honoree.

He is a 1973 graduate of De Paul University of Chicago where he majored in accounting. After earning his CPA, also in 1973, he began a career in real estate development and accounting. He moved to Arlington in 1983 where he continued his work in the private sector.

During 1999 and 2000, he was a member of the Arlington County Affordable Housing Task Force, the citizens task forces that did some of the original work on the County's affordable housing situation. He chaired one of the Task Force's two subcommittees. (Walter Tejada served on the same committee.) This subcommittee proposed the first major overhaul to the County's Housing Grants program in years. The proposed changes were ultimately adopted by the County Board.

Between 2000 and 2006, he was a member of the Arlington County Fiscal Affairs Advisory Commission where he chaired panels for numerous FAAC reports to the County Board in the areas of storm water management, pay-as-you-go and long-term capital spending, bonding and the biannual Capital Improvement Program.

In 2003, he was a member of the Water/Sewer Rate Study Group which reviewed, and ultimately rejected, changes to the County's billing methodology for water and sewer bills.

In 2005, he became a member of the North Tract Design Advisory Group; a group on which he still serves.

He is a delegate to the Arlington County Civic Federation from the Arlington County Taxpayers Association. He is a former Chairman of the Federation's Housing Committee. In 2007, he became a member of the Federation's Revenue and Expenditures Committee. He continues to serve on that Committee.

He is a frequent speaker at Arlington County Board meetings where he speaks on fiscal and development matters.

Oh yes, numbers make sense. And they tell stories.

Ladies and Gentlemen, it is with great pleasure that we present this Certificate of Appreciation to Wayne Kubicki.

Lawrence R. Mayer  
President

Jacqueline Snelling  
Chairman, Executive Committee