

Resolution to Restore the Public's Confidence in Arlington County Governance

Sponsored by 5 Past Presidents

Mike McMenamin 2014 – 2015

Stefanie Pryor 2015 – 2017

Duke Banks 2017 – 2019

Sandy Newton 2019 – 2020

Allan Gajadhar 2020 - 2021



8th Street "improvements"—to be improved soon...

A Flurry of Activity at the Serrano Apartments After Residents Decry Conditions

Jo DeVoe May 20, 2021 at 3:45pm



Dirty plumbing systems with mold, standing water in one unit of the Serrano Apartments (Photo ◀ 4/5 ▶ courtesy Elder Julio Basurto)



The lonely utility pole at Columbia Pike and S. Frederick Street in Sept. (staff photo by Matt Blitz)

Why Engage?

- Individually, it may be difficult to address changes
- You are not alone
- Our partnerships and coalitions can help mobilize resources and influence systems, change relationships among partners, and serve as catalysts for changing policies, programs, and practices
- We should be leader for accessibility, transparency, and success

Power of Community Engagement

Serrano Overview

Next Steps (11/21 – 2022)

Concerns/Issues

- Claims review process
- Ledgers
- Temporary onsite relocations for recurring moisture repairs

AHC Actions

- ✓ Resolved most of 19 claims, 4 to mediation
- ✓ Completed ledger review
- ✓ Completed 29 comprehensive unit repairs to address condensation
- ✓ Expanded board, including two AHC residents
- ✓ Expanded community engagement staff
- ✓ Announced wind-down of AHCM property management
- Third-party management transitions (Q1 2022)
- Permanent CEO (Q2 2022)

Report outlines how Arlington County can prevent another Serrano saga

September 22, 2022 at 3:35pm



Apartments at 5535 Columbia Pike (via Google Maps)

(10 p.m.) There are more than two dozen steps local affordable housing Arlington County and the state can take to improve quality of life and respect according to a [new report](#).



Joint Subcommittee on the Status of Aging Properties (JSSAP), the report highlights the kinds of protections tenants need to live safely in committed affordable dwellings in Arlington, many of which are affordable because they are older

Strong Statements

- The Resolution's examples appear to demonstrate an erosion in public confidence regarding the County's existing engagement processes, organized by Resolution "Whereas" statements
- Representative of the passion and frustration of the community-based authors
- Samples not intended to be all-inclusive or representative of every issue
- Starting point for understanding some of the issues from the community's perspective and can be used to reestablish the bottoms-up engagement process inherent in the "Arlington Way"

Appendix

MAPPING THE ARLINGTON WAY

Understanding
The System of
Citizen Participation in
Arlington County

Prepared by Abbott Bailey
June 2000
Arlington, Virginia

DRAFT (Updated 3 November 2022)

APPENDIX to the Resolution to Restore the Public's Confidence in Arlington County Governance

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Whereas Section 13: Systemic Impediments

13. Whereas, there is a lack of data transparency, accessibility, and properly working systems such as policies, processes, broken website links, website links to meetings, documents, historic content, minutes and video resulting in significant impediments to residents' ability to view, research, and participate in County activities in a transparent way.	94
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Section 13: Systems and Policies Support

13.1.5. Meeting minutes and associated links are not available.

The County does not consistently post meeting minutes and the associated audio and video links for County Board and Advisory Group meetings. Additionally, there can be significant delays in posting the information and meeting link errors may prevent public participation. Even when information is posted, the document may not contain the associated content or minutes.⁶⁶⁰ The below screenshot was captured on October 2022.⁶⁶¹



Name	Date	Duration
County Board Public Convocation to Convene in Closed Session	Aug 16, 2022	
County Board Public Convocation to Convene in Closed Session	Jul 5, 2022	Minutes
County Board Public Convocation to Convene in Emergency Closed Session	May 12, 2022	
County Board Public Convocation to Convene in Closed Session	Mar 29, 2022	Minutes
County Board Public Convocation to Convene in Closed Session	Mar 15, 2022	Minutes
County Board Public Convocation to Convene in Closed Session	Feb 1, 2022	Minutes

See also Section 3.11.

13.2. County website redesign and associated problems make it harder for residents to find information.

Arlington County migrated their website October 2021. At one point, the County was working to fix their estimate of 6,634 links broken after the website redesign. Additionally, ArNow reported that “The changeover to the new site caused links from both search engines and websites like ArNow to break. As of [November 16, 2021], one link-checking website listed

⁶⁵⁷ https://arlington.granicus.com/MetaViewer.php?view_id=2&meta_id=168015

⁶⁵⁸ <https://law.lis.virginia.gov/vacode/title2.2/chapter31/section2.2-3115/>

⁶⁵⁹ <https://law.lis.virginia.gov/vacode/popularnames/state-and-local-government-conflict-of-interests-act/>

⁶⁶⁰ http://arlington.granicus.com/MinutesViewer.php?view_id=2&clip_id=3793

⁶⁶¹ http://arlington.granicus.com/ViewPublisher.php?view_id=2

13.3. Public-facing County systems are released with significant errors appear to cause impediments for resident participation.

13.3.1. Summer camp registration and residential parking systems appeared to have system and process errors as well as a lack of historic data required for transactions.

The summer camp registration systems are often released without adequate testing and/or correction of errors. Additionally, the new residential parking system was built and released in a manner that did not adequately import prior RPP records and permit information.

- Summer Camp registration⁶⁷⁸
- Residential Parking Program⁶⁷⁹

The community was unable to register and/or use the systems as needed to conduct County transactions. The result is that the community wasted significant time and effort unsuccessfully trying to conduct basic county/community business. The County lost revenue due to the payment timeframe and inability to enforce parking due to County delays.

13.4. County policies are not easily accessible or viewable to the public.

The County has not published all County policies, made them accessible or made them easy for the community to understand.

⁶⁷⁰ https://www.arlingtonva.us/Government/Programs/Recycling/wp-content/uploads/sites/8/2021/07/HowToCompost_sp.pdf

⁶⁷¹ <https://www.arlingtonva.us/Government/Programs/Recycling/locations/trades-recycling-drop-center/>

⁶⁷² <https://www.arlingtonva.us/Transportation/parking/parking-day/>

⁶⁷³ <https://www.arlingtonva.us/County-Board/open-door-mondays/>

⁶⁷⁴ <http://news.arlingtonva.us/releases/arlington-county-to-regulate-pub-crawls-through-special-events-policy>

⁶⁷⁵ <https://newsroom.arlingtonva.us/wp-content/uploads/sites/35/2017/11/Proposed-Signage-Flagpole-Entrance.pdf>

⁶⁷⁶ https://www.arlingtonva.us/Government/Departments/wp-content/uploads/sites/6/2021/02/ArlingtonPolicePracticeGroup.Subcommittee.Report.FINAL_2.15.21.pdf

⁶⁷⁷ <https://www.arlingtonva.us/Projects/rppreview/>

⁶⁷⁸ <https://www.arlnow.com/2022/02/23/new-arlingtons-summer-camp-registration-system-melts-down-again-despite-changes/>

⁶⁷⁹ <https://content.govdelivery.com/accounts/VAARLINGTON/bulletins/3258914>

Section 13: Some progress

Broken links for arlingtonva.us

Domain including subdomains

Broken links on your site ⁱ

29K

100% dofollow

Broken links to your site ⁱ

929

67% dofollow

[Broken outbound links](#) / [Broken inbound links](#)

Referring page ⁱ	Int. ⁱ	Ext. ⁱ	Anchor and backlink ⁱ
COVID-19 Response – Official Website of Arlington County Virginia Government https://www.arlingtonva.us/Government/Programs/Health/COVID-19	332	48	Arlington Public Schools COVID-19 Dashboard https://www.apsva.us/school-year-2020-21/aps-covid-19-dashboard/ 404
COVID-19 Vaccine – Official Website of Arlington County Virginia Government https://www.arlingtonva.us/Government	320	59	people 18-64 years with increased risk for COVID-19 exposure and transmission because of occupational/institutional



Board Report 38

https://www.arlingtonva.us/Search?div_ACG_OC.CL.Public.Site.Search=(keyword="retail plan")

English (United States)

Search for a service or a page

SEARCH

Search

By Phrase or Keyword

Q "retail plan"

Search

Central District Retail Phase II

Site plan amendment to existing Crystal Square (SP #90) to construct a two-story, 16,000 sq. ft. retail building at the corner of 18th Street and Crystal Drive and dedicate to the County a public access easement of approximately 43,000 sq. ft. for public open space.

Section 13: Staff Hiring Impacts

<https://www.governmentjobs.com/careers/arlington/jobs/3788209/deputy-county-manager-public-safety-emergency-management-technology-services?page=2&pagetype=jobOpportunitiesJobs>

DEPUTY COUNTY MANAGER, PUBLIC SAFETY, EMERGENCY MANAGEMENT & TECHNOLOGY SERVICES

Salary	\$142,251.20 - \$273,644.80 Annually	Location	Arlington *METRO-accessible*, VA
Job Type	Full-Time Limited Duration	Department	County Manager's Office
Job Number	0101-23A-CMO-HQ	Closing	Continuous
	<u>DESCRIPTION</u>	<u>BENEFITS</u>	

Position Information

Arlington [County Manager's Office](#) seeks an experienced **Deputy County Manager** to provide oversight of the Public Safety, Emergency Management, and Technology Services Departments. This position will directly advise the County Manager and administer all aspects of programs within the departments providing those services, including resource management, program/project implementation, **community interaction**, **intra-** and inter-agency collaboration and

The Ideal Candidate

We are looking for an experienced executive with a strong record of achievement and the following:

- Ability to **constructively engage with a community** that is diverse, well-educated, knowledgeable and highly involved in all aspects of local government, and able to build consensus on highly controversial issues;....
- Knowledge of public safety, emergency management, and technology services programs...

About the Community

...Arlington County is an innovative, progressive and dynamic organization that is well-known for its legacy of transit-oriented development and a **community-driven planning process** with significant and meaningful opportunity for public participation.

Civic engagement is a strong value in this community. The County government continually creates effective venues for all citizens, with a special emphasis on those who are traditionally under-represented in civic processes, to become involved. This commitment to **inclusive civic engagement ensures that social equity** is built into the development of public priorities and policies.

Resolution

Resolution: Public Notice

- Sept 6: Read and introduced
- Newsletters:
 - Oct 2 for Oct 11 meeting
 - Nov 6 for Nov 15
- Civic Federation Board and Committees

This month, we will also hear a brief presentation of a [resolution](#) “To Restore Public Confidence in Arlington County’s Governance.” This ambitious resolution was first introduced at the September membership meeting by former Fed president Duke Banks. Our presentation this month will be led by another former Civ Fed president and prominent community leader and advocate, Stef Pryor. No vote is scheduled for this month, but members who review the resolution and its comprehensive appendix will appreciate the depth of dedication, passion and commitment of its authors and facilitators.

Resolution to Restore the Public’s Confidence in Arlington County Governance

A draft resolution to *Restore the Public’s Confidence in Arlington County Governance* was presented at the September Civic Federation meeting. It is currently with Civic Federation committees for review and comment. A final draft, incorporating committees’ input, will be included in the November 2022 newsletter and with a vote scheduled at the

November 15 Civic Federation meeting.

The draft appendix, in support of the draft resolution, [includes](#) many specific examples, which were assembled and reviewed by nearly a half dozen reviewers. The resolution urges restoration of an Arlington governance which provides genuine inclusive community engagement, thoughtful and respectful decision-making, transparency, and data-driven decisions with analysis.

You can find the draft resolution and the appendix with governance examples now published on the CivFed website: <https://www.civfed.org/archives/resolutions/>

Comments may be directed to president@civfed.org.

Resolution to Restore the Public’s Confidence in Arlington County Governance

Updated resolution to *Restore the Public’s Confidence in Arlington County Governance* and its appendix are available at: <https://www.civfed.org/archives/resolutions/>

The November meeting will provide status update. Due to size of documents and allowing time for member organizations to review with their groups, vote is targeted for December meeting.

The resolution urges restoration of Arlington governance which provides genuine inclusive community engagement, thoughtful and respectful decision-making, transparency, and data-driven decisions with analysis. It also provides “Arlington Way” history and sample awards won using the related engagement processes. The appendix includes extensive references and help capture the depth and breadth of community efforts for each whereas statement.

Comments may be directed to president@civfed.org.

Comments received have been considered for inclusion, resulting in more examples, footnotes and the Table of Contents.

The Resolution to Restore the Public's Confidence in Arlington County Governance: Whereas Statements

- *Whereas, for decades Arlington County had an established, bottom-up community engagement process to make decisions, frequently called the “Arlington Way”. [Appendix, Section 1]*
- *Whereas, in this process Arlington residents had a meaningful seat at the decision-making table, which resulted in robust community discussion, producing consensus-driven outcomes that have made Arlington one of the most sought-after places to live in the nation. [Appendix, Section 2]*
- *Whereas, it appears to many residents that the current community engagement methods are unevenly applied or have fundamentally changed and no longer consistently includes critical engagement principles and features, and where far-reaching decisions may be made without incorporating substantive resident input or broad community consensus. [Appendix, Section 3]*
- *Whereas, it appears to many residents that the Arlington County Board and County Manager frequently dismiss concerns of individuals, civic groups, civic associations, multi-family residence associations, and the Arlington County Civic Federation, which historically have played an integral role in the county's decision-making processes. [Appendix, Section 4]*

The *Whereas* Statement and community-based examples in the Appendix provide a starting point for moving forward. *They are not intended to include ALL examples but help build the case that change is needed. You may not agree with every example, but you will likely agree with some.*

The Resolution to Restore the Public's Confidence in Arlington County Governance: Whereas Statements (cont.)

- *Whereas, the current Arlington County Board, County Manager and staff conduct processes frequently led by outside consultants that, from the perspective of many affected residents, lack transparency and seem to be designed to reach a single, predetermined conclusion (e.g., Sector Plan updates, Public Spaces Master Plan update, Site Plan approvals, increased density and other mechanisms) without addressing substantive community concerns expressed during the process. [Appendix, Section 5]*
- *Whereas, the current community engagement process is perceived by many to marginalize or stifle substantive criticism from residents about proposed County policies by such methods as not recording public comments, using “push poll” surveys that are structured to support a single point of view, providing on-line only presentations that do not allow for two-way communications, encouraging special interest group support, not recording or posting public minutes, and failing to include some letters from the public record. [Appendix, Section 6]*
- *Whereas, the citizen-commissioner appointment process and objectives lack transparency for member and Chair selection and seems to result in commissions that lack a diversity of opinion or thought and do not necessarily reflect the views of the public at large. [Appendix, Section 7]*
- *Whereas, it appears to many of our members that the County frequently conducts a planning review process without two-way engagement with residents and residents report that in some planning reviews, paid developer staff have the opportunity for two-way engagement at the table with planners while residents are limited to short, one-way comments. The information presented to planners can thus be considered “unbalanced” and “skewed”. [Appendix, Section 8]*

The Resolution to Restore the Public's Confidence in Arlington County Governance: Whereas Statements (cont.)

- *Whereas, certain types of meetings exclude public attendance—even when the planning is holistic in nature (not a specific site plan)—permitting developers, approved “stakeholders” and staff to meet and consider planning during “office hours” in a way which limits public discussions public and skirts public “sunshine” laws’. [Appendix, Section 9]*
- *Whereas, the outcome of land-use planning and development processes appears to focus almost exclusively on increasing density and satisfying developers’ goals and interests without providing specific metrics to document an equitable focus on achieving a balanced outcome that mitigates negative community impacts and enhances the long-term livability of both existing and new residents. [Appendix, Section 10]*
- *Whereas, there is no accurate, measurable public accounting of the value of the “community benefits” developers offer as part of the site plan process and likewise no accurate public accounting of the value of the density and other benefits that property developers receive in return, leaving the public in the dark as to whether or not what is received is of roughly equivalent value. [Appendix, Section 11]*
- *Whereas, the County continues to enact further restrictive rule and limitations on public speaking. [Appendix, Section 12]*
- *Whereas, there is a lack of data transparency, accessibility, and properly working systems such as policies, processes, broken website links, website links to meetings, documents, historic content, minutes and video resulting in significant impediments to residents’ ability to view, research, and participate in County activities in a transparent way. [Appendix, Section 13]*

The Resolution to Restore the Public's Confidence in Arlington County Governance: Therefore, Be It Resolved

Therefore let it be resolved, the Arlington County Civic Federation calls on the County Board, County Manager and Staff to re-affirm their commitment to meaningful public engagement and to work with the Arlington County Civic Federation and whole community to restore robust civic engagement and restore faith Arlington County governance, including taking action to:

- 1. **Recommit the Arlington Way principles and processes** where the intent of community engagement is to give community members a meaningful role at the decision-making table by including the public in robust two-way conversations – to incorporate and address public concerns and ideas, encourage a diversity of thought and information in all processes, provide a full accounting of support and public participation, identify areas of common objectives to build consensus, improve engagement timeframes, provide information in advance with proper notice, improve transparency of the Board's monitoring of the implementation of policy, disclose conflicts of interest and financial disclosures, ensure public availability of Six Step Guide and other engagement documentation, create an equitable balance between development interests and residents' interests, relax public comment requirements and reduce reliance on both Consent Agenda and Closed Sessions;*
- 2. **Ensure full government transparency** by making all notices, policies, guidance, data, analysis and objectives available to the public before, during and after each process, allowing participants to observe meetings and review notes from ALL county meetings including using technology to record and livestream its public meetings, to publish all residents' feedback frequently and broadly, and to restore transparency in all its process and engagement activities;*

While the "Arlington Way" has never been perfect, the Resolution document some of what Arlington can do to **strengthen the engagement processes** by reestablish the bottoms up engagement process inherent in "the Arlington Way".

The Resolution to Restore the Public's Confidence in Arlington County Governance: Therefore, Be It Resolved (cont.)

- 3. **Revitalize efforts towards data driven decision making** by reconvening and reinvigorating the Arlington County Open Data Advisory Group and open data portal; encourage the County Manager, Staff, and County Advisory Groups to use Data driven analysis to form their recommendations; and encourage dialogue with the community regarding project data sources, methodology and data analysis results;*
- 4. **Re-commit to Comprehensive integrated planning** by including comprehensive planning to address the impacts to services, facilities, and the environment before, during and after any planning process reviews to ensure comprehensive planning and data driven analysis of impacts with consensus driven incorporation of public concerns and input;*
- 5. **Improve transparency for density policy and planning** by conducting a County level planning review and public engagement policy changes which will be used to provide new guidance for comprehensive planning, specifically the county-wide change in policy for increased density that is currently being applied throughout the County in all individual planning reviews including Sector Plan reviews, Planning Studies, GLUP studies, Master Plans and site/conceptual site plans; and*
- 6. **Establish a policy that a plan revision or project will not move forward without an impact analysis or an implementation plan** that collects information on outcomes and is designed to include review and modifications as needed, including data which may show the project is not in the best interest of the community.*

***Be it Further Resolved**, that notwithstanding the documented instances reflected in the Appendix to this Resolution that demonstrates the erosion in public confidence of the County's existing engagement processes, **the Civic Federation is willing to work with the County Board and Staff on finding ways to strengthen the engagement processes** by reestablish the bottoms up community engagement process inherent in "the Arlington Way", revisiting some of the positive techniques in public engagement referenced in Section 2 of the Appendix.*

The Resolution to Restore the Public's Confidence in Arlington County Governance: Next Steps

- Review with your member organization
- ACCF member organizations vote December 13, 2022

Questions

Supporting slides

The “Arlington Way”

“The planners did not have infinite wisdom. The neighborhood did not have infinite wisdom. But with the clash and compromise that the County Board approved, a better thing came than the planning process had envisioned.”

- Joseph Wholey, Former County Board Member, said of the Metro and Rosslyn-Ballston Corridor planning which is believed to be the origin of the “Arlington Way”

“Government will be better if it involves citizens.”

- Ellen Bozman, Former Six-Term Arlington County Board Member after whom the Arlington Government Center is named

“Arlington’s civic success is rooted in its vision and has been supported by years of citizen activism. It builds from a belief that good ideas can come from anywhere; that collaboration among community members, businesses, County staff and the County Board typically leads to better results than working alone; and that strategic decisions stand the test of time when developed through robust, creative, respectful civic conversations. Our success has always been a work in progress - open to evaluation and improvement.”

- Jay Fissette, Former County Board Chair, *2014 Advisory Group Handbook* introduction

“What you have there is pretty special... your level of participation, your level of civic engagement, is the model for all of us and... [others] can learn something from Arlington”.

- U.S. Senator Mark Warner of Virginia

- 0

The “Arlington Way” (cont)

“Involvement in the community in both the planning decisions that are made and in the operational decisions that are made by the county government so there is a connection between people and the decision makers.”

- Ron Carlee, Former Arlington County Manager, on the core of the “Arlington Way”

“This country has gone through decades of the public losing faith in government. It can’t lose touch and lose faith. The most effective public policy is when people are aware, involved, and contributing... That trust is what a philosophy like the Arlington Way is – as imperfect as it is. It helps create trust in government. That is why it is so important.”

- Jay Fiset, Former County Board Chair

“the notion is that government alone is not going to solve all of the problems. There has got to be ownership and investment. What government can do, we will do. What citizens can do, we will want them to do... Neighborhoods know what they want and should tell us what they want, and we should be able to deliver.”

- Jorge Gonzalez, Former Assistant County Administrator

“Arlington Way” as “It is intended to be a system where all voices are heard or have an opportunity to be heard in a tiered approach to funneling to the County Board, utilizing Civic Associations and neighborhood groups, various commissions and ad hoc committees with a consensus building process being the result” (paraphrased)

- Sally Michael, Former Arlington County Assistant County Administrator for Public Affairs

The “Arlington Way” is not perfect

- Relationships need to be strengthened to broaden participation and results.
- More of the community needs to be volunteer.
- The community can influence government to better meet community needs and leverage community talents.
- Efforts can help improve participant diversity, especially in the information age. A few examples:
 - Varied participation times
 - Remote participation
 - Participation incentives/recognition
 - Childcare assistance
 - Transportation assistance
 - Leveraging community language skills
 - Increased community in reach
 - Mentoring programs for knowledge sharing

Arlington County: *Sample* Community Engagement and Transparency Awards

Arlington wants to be a model of community engagement. Examples of awards won with community engagement, transparency, and related topics:

- Rosslyn-Ballston Corridor (long-term planning around Metro corridor)
 - U.S. Environmental Protection Agency (EPA) Office of Policy, Economics and Innovation, EPA National Award for Smart Growth Achievement, Smart Growth in the Rosslyn-Ballston Metro Corridor (2002)
 - The Coalition for Smarter Growth, Capital Region Visionary Award (2007)
 - American Planning Association (APA), Great Streets in America, Clarendon and Wilson Boulevards (2008)
 - Salon.com, smart growth “Suburb of the Future” (2014)
 - National Planning Achievement Award for Smart Growth Journey, Gold 2017 National Planning Achievement Award for Implementation (2017)
- American Planning Association Virginia Chapter, 2016 Public Outreach and Engagement Award, Community Facilities Study (2016)
- American Planning Association Virginia Chapter, honorable mention for both the Outstanding Plan and Public Outreach and Engagement Awards , Courthouse Sector Plan (2016)
- Achievement Award for Innovation in Economic Planning and Development, Crystal City Sector Plan (2013)
- American Planning Association’s Virginia Chapter, Outstanding Planning Award for Nauck Village Center Action Plan (2005)
- Virginia Coalition for Open Government, Open Government Award Winner (2016)
- Center for Digital Government and National Association of Counties, No. 1 County in the nation (2022 and prior)

The basis of the “Arlington Way” has made Arlington County a recognized leader in areas related to the Resolution. These award samples do not include all awards, award applications, conferences, presentations, papers, etc. (Award year, not plan year)

Community Engagement – According to a County Supplier

“The importance of community engagement has become pivotal for well-functioning, twenty-first century democracies. Constructive relationships between communities and the institutions of government make community engagement not only desirable, but necessary and viable as it is likely to lead to more equitable, sustainable public decisions and improve the livability of local communities. This is why community engagement is important for individuals, public organizations, and governments alike.”

- Granicus website

Engagement via New Hires

<https://www.governmentjobs.com/careers/arlington/jobs/3788209/deputy-county-manager-public-safety-emergency-management-technology-services?page=2&pagetype=jobOpportunitiesJobs>

DEPUTY COUNTY MANAGER, PUBLIC SAFETY, EMERGENCY MANAGEMENT & TECHNOLOGY SERVICES

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DESCRIPTION

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Engagement via New Hires (cont.)

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County vision: Arlington will be a diverse and inclusive world-class urban community with secure, attractive residential and commercial neighborhoods where people unite to form a caring, learning, participating, sustainable community in which each person is important

Demographics

Arlington County

- Budget: \$1.5 Billion
- Population: 235,500 (CPHD est.)
- Households: 112,300
- Average Household Size: 2.14

- County Budget per Capita:
 $\$1.5\text{B}/235,500 = \$6,369$

- Budget per household
 $\$1.5\text{B}/112,300 = \$13,357$ budget
per household

Forbes: 2021 Richest Counties in the United States

1. Loudoun County, Virginia (Median household income: \$142,299)
2. Fairfax County, Virginia (Median household income: \$124,831)
3. Santa Clara County, California (Median household income: \$124,055)
4. San Mateo County, California (Median household income: \$122,641)
5. Los Alamos County, New Mexico (Median household income: \$121,324)
6. Howard County, Maryland (Median household income: \$121,160)
7. **Arlington County, Virginia (Median household income: \$120,071)**
8. Douglas County, Colorado (Median household income: \$119,730)
9. Nassau County, New York (Median household income: \$116,100)
10. Morris County, New Jersey (Median household income: \$115,527)



Race & Ethnicity Dashboard

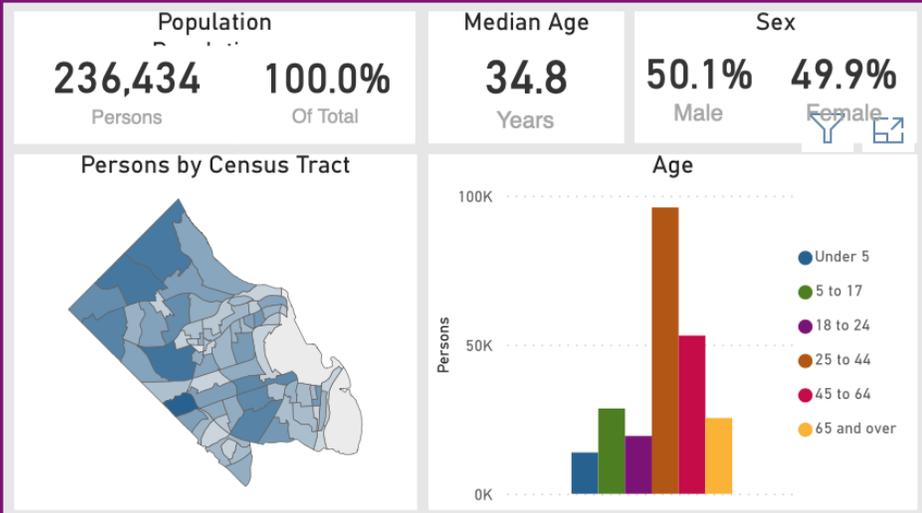
2020 American Community Survey 5-Year Estimates
U.S. Census Bureau

Select Race/Ethnicity

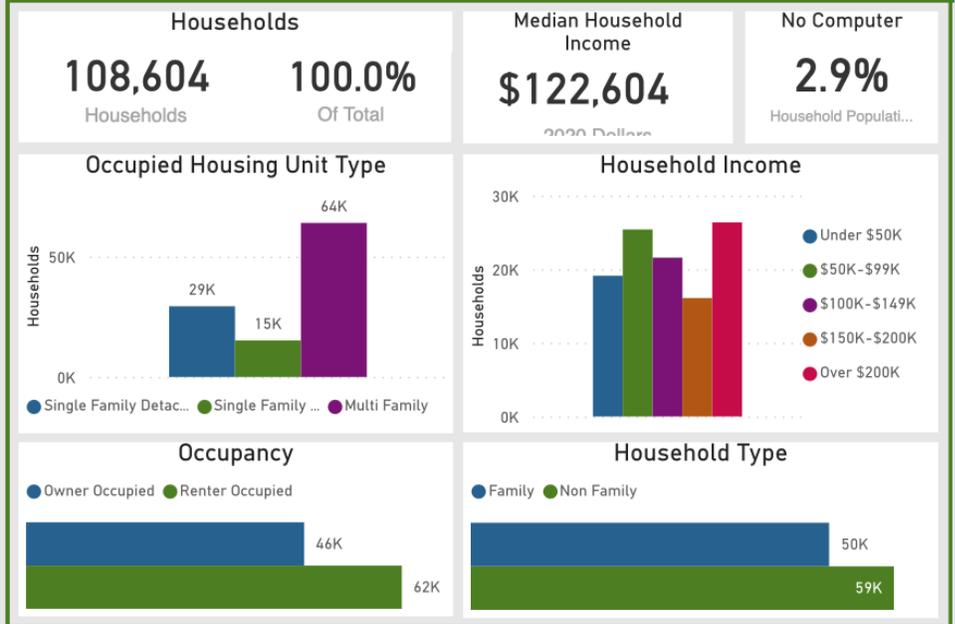
Arlington County

U.S. Census Bureau race and ethnic categories (White, Black or African American, Asian, American Indian or Alaska Native, Native Hawaiian or Other Pacific Islander, Two or more races, and Other; those of Hispanic or Latino Origin are of any race) are the basis for the categories in this dashboard. Multiracial includes those who selected Two or more races. Combined Populations includes those of race categories with populations less than 6% of Arlington's total population.

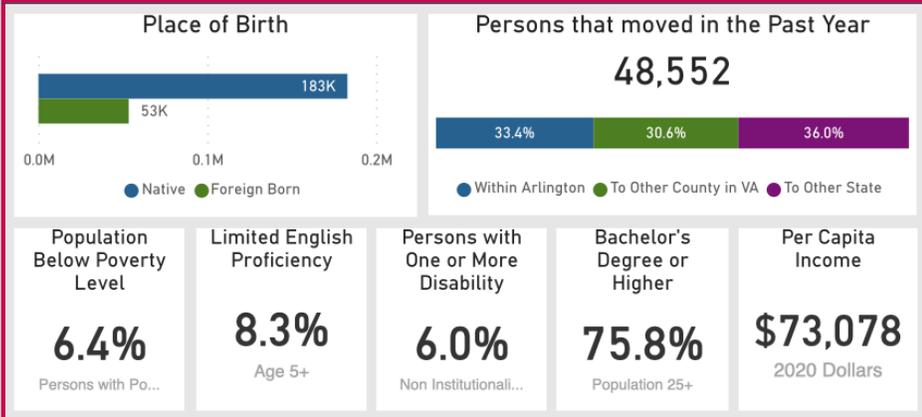
POPULATION [\(Click here for more\)](#)



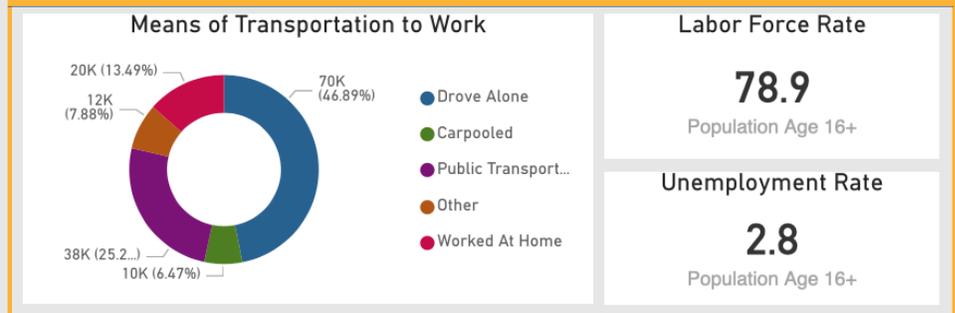
HOUSEHOLDS [\(Click here for more\)](#)



POPULATION CHARACTERISTICS [\(Click here for more\)](#)



RESIDENTIAL LABOR FORCE [\(Click here for more\)](#)



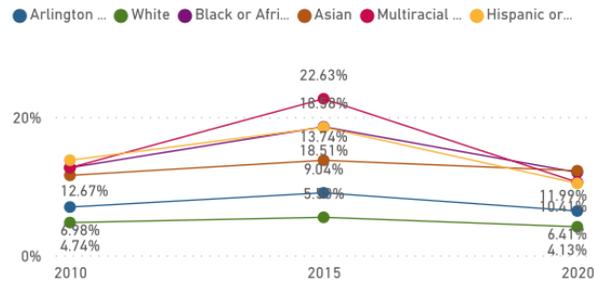
Select one or more Race or Ethnic Categories:

- Arlington County
- White
- Black or African American
- Asian
- Multiracial and Combined Po...
- Hispanic or Latino Origin

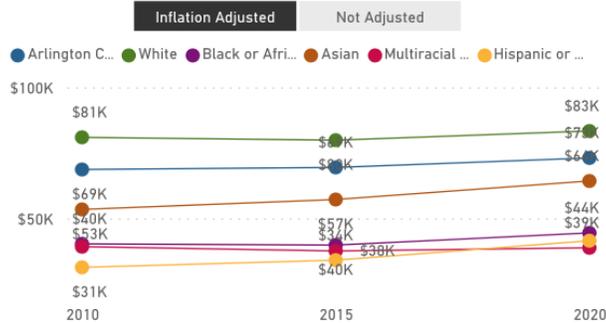
[Reset Dashboard](#)

[Dashboard Home](#)

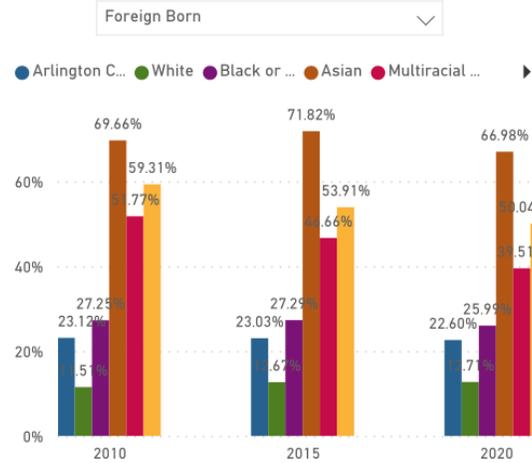
Below Poverty Level



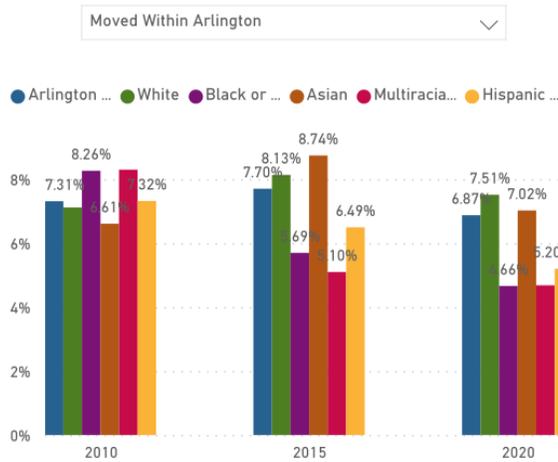
Per Capita Income



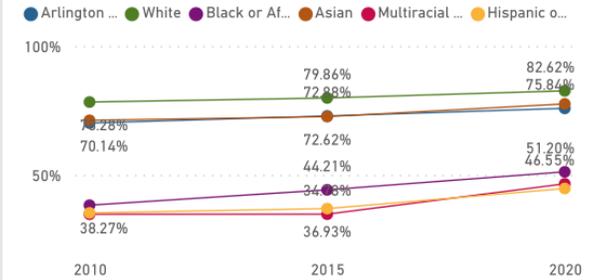
Place of Birth



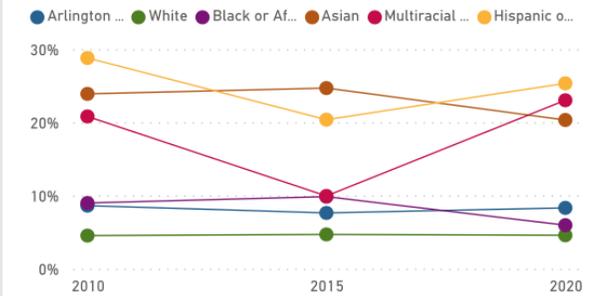
Movement Over Past Year



Percent with Bachelor's Degree or Higher



Percent of Population with Limited English Proficiency



Percent of Persons with Disability

